# UNITEDSTATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly period ended September 30, 2024 □ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from to Commission file number 001-37387 ASSOCIATED CAPITAL GROUP, INC. (Exact name of registrant as specified in its charter) 47-3965991 Delaware (State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.) 191 Mason Street, Greenwich, CT 06830 (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code (203) 629-9595 Securities registered pursuant to Section 12(b) of the Act: Title of each class Trading Symbol Name of each exchange on which registered Class A Common Stock, par value \$0.001 per share AC New York Stock Exchange Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days Yes  $\boxtimes$  No  $\square$ . Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  $\boxtimes$  No  $\square$ Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. Large accelerated filer □ Accelerated filer □ Non-accelerated filer ⊠ Smaller reporting company ⊠ Emerging growth company  $\square$ If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2) Yes □ No ⋈. Indicate the number of shares outstanding of each of the Registrant's classes of Common Stock, as of the latest practical date. Outstanding at November 1, 2024 Class Class A Common Stock, .001 par value 2,286,564

As of November 1, 2024, 2,286,564 shares of class A common stock and 18,950,571 shares of class B common stock were outstanding. GGCP, Inc., a private company controlled by the Company's Executive Chairman, held 77,165 shares of class A common stock and indirectly held 18,423,741 shares of class B common stock. Other executive officers and directors of GGCP, Inc. held 29,866 and 176,758 shares of class A and class B common stock, respectively. In addition, there are 301,595 Phantom Restricted Stock Awards outstanding as of September 30, 2024.

18,950,571

Class B Common Stock, .001 par value

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES

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<sup>\*</sup> Items other than those listed above have been omitted because they are not applicable.

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION UNAUDITED

(Dollars in thousands, except per share data)

	Sep	tember 30, 2024	De	cember 31, 2023
ASSETS				
Cash and cash equivalents (includes U.S. Treasury Bills with maturities of 3 months or less)	\$	260,868	\$	317,487
Investments in U.S. Treasury Bills with maturities greater than 3 months		115,829		89,155
Investments in equity securities (includes GAMCO stock with a fair value of \$56.4 million				
and \$45.6 million, respectively)		249,669		196,583
Investments in affiliated registered investment companies		140,355		126,751
Investments in partnerships		138,905		142,974
Receivable from brokers		26,985		16,005
Receivable from brokers (cash held for real estate purchase)		-		14,263
Investment advisory fees receivable		1,233		4,711
Receivable from affiliates		5,169		876
Income taxes receivable, including deferred tax assets, net		2,588		8,474
Goodwill		3,519		3,519
Other assets		32,033		22,999
Total assets	\$	977,153	\$	943,797
	<u> </u>		<u> </u>	
LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY				
Payable to brokers	\$	7,865	\$	4,459
Income taxes payable, including deferred tax liabilities, net		989		-
Compensation payable		17,488		15,169
Securities sold, not yet purchased		7,376		5,918
Accrued expenses and other liabilities		2,288		5,173
Dividend payable		42,494		-
Total liabilities		78,500		30,719
Redeemable noncontrolling interests		5,836		6,103
redecinate noncontrolling interests		3,030		0,103
Commitments and contingencies (Note 10)				
Equity:				
Preferred stock, \$0.001 par value; 10,000,000 shares authorized; none issued and outstanding Class A Common Stock, \$0.001 par value; 100,000,000 shares authorized; 6,641,601 shares		-		-
issued; 2,296,995 and 2,587,036 shares outstanding, respectively		6		6
Class B Common Stock, \$0.001 par value; 100,000,000 shares authorized; 19,196,792 shares				
issued; 18,950,571 outstanding, respectively		19		19
Additional paid-in capital		999,047		999,047
Retained earnings		43,647		48,231
Treasury stock, at cost (4,344,606 and 4,054,565 shares, respectively)		(149,902)		(140,328)
Total equity		892,817		906,975
Total liabilities, redeemable noncontrolling interests and equity	\$	977,153	\$	943,797
			<u> </u>	

As of September 30, 2024 and December 31, 2023, certain balances include amounts related to a consolidated variable interest entity ("VIE") and voting interest entity ("VOE"). See Note 4.

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME UNAUDITED

(In thousands, except per share data)

		Three Mor Septem				Ended 30,		
		2024		2023		2024		2023
Revenues								
Investment advisory and incentive fees	\$	2,310	\$	2,098	\$	7,706	\$	6,789
Other revenues		105		102		315		258
Total revenues		2,415		2,200		8,021		7,047
Expenses								
Compensation		4,215		4,078		11,977		11,437
Management fee		3,312		(12)		5,736		3,075
Other operating expenses		1,804		1,655		5,868		4,660
Total expenses		9,331		5,721		23,581		19,172
Operating loss		(6,916)		(3,521)		(15,560)		(12,125)
Other income/(expense)								
Net gain/(loss) from investments		26,173		(2,173)		42,808		21,635
Interest and dividend income		11,142		6,336		24,985		17,497
Interest expense		(76)		(134)		(228)		(388)
Shareholder-designated contribution				(235)		(449)		(1,604)
Total other income, net		37,239		3,794		67,116		37,140
Income before income taxes		30,323		273		51,556		25,015
Income tax expense		6,933		166		11,415		3,586
Income before noncontrolling interests		23,390		107		40,141		21,429
Income attributable to noncontrolling interests		148		123		93		320
Net income/(loss) attributable to Associated Capital Group, Inc.'s								
shareholders	\$	23,242	\$	(16)	\$	40,048	\$	21,109
Net income/(loss) per share attributable to Associated Capital Group, Inc.'s shareholders:								
Basic	\$	1.09	\$	0.00	\$	1.87	\$	0.97
Diluted	\$	1.09	\$	0.00	\$	1.87	\$	0.97
Weighted average shares outstanding (in thousands): Basic Diluted	=	21,275 21,275	_	21,672 21,672		21,389 21,389	_	21,836 21,836
Actual shares outstanding (in thousands)		21,248		21,623		21,248		21,623

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF EQUITY AND REDEEMABLE NONCONTROLLING INTERESTS UNAUDITED

(Dollars in thousands)

Three	Monthe	Endad	September	. 30	2024
111111111111111111111111111111111111111	VIOILLIS	raided	Seblember		. 2024

					A	dditional		_			]	Redeemable	
	Common			<b>Common</b> Retained			Treasury			Total	N	oncontrolling	
		Stock	Earnings			Capital	Stock			Equity	Interests		
Balance at June 30, 2024	\$	25	\$	62,899	\$	999,047	\$	(146,492)	\$	915,479	\$	5,688	
Net income/(loss)		-		23,242		-		-		23,242		148	
Dividends declared (\$2.00 per share)		-		(42,494)		-		-		(42,494)		-	
Purchases of treasury stock		-		-		-		(3,410)		(3,410)		-	
Balance at September 30, 2024	\$	25	\$	43,647	\$	999,047	\$	(149,902)	\$	892,817	\$	5,836	

# Three Months Ended September 30, 2023

									- /				
					A	dditional					I	Redeemable	
	Con	nmon	on Retained			Paid-in		Гreasury	sury Total			oncontrolling	
	St	ock	E	Earnings		Capital		Stock		Equity	Interests		
Balance at June 30, 2023	\$	25	\$	34,063	\$	999,047	\$	(133,568)	\$	899,567	\$	7,086	
Redemptions of noncontrolling													
interests		-		-		-		-		-		(76)	
Net income/(loss)		-		(16)		-		-		(16)		123	
Purchases of treasury stock		-		-		-		(3,815)		(3,815)		-	
Balance at September 30, 2023	\$	25	\$	34,047	\$	999,047	\$	(137,383)	\$	895,736	\$	7,133	

#### Nine Months Ended September 30, 2024

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	-				A	dditional					F	Redeemable	
	C	common	F	Retained		Paid-in	Treasury		<b>Treasury</b> Total		No	Noncontrolling	
		Stock	F	Earnings		Capital		Stock		Equity		Interests	
Balance at December 31, 2023	\$	25	\$	48,231	\$	999,047	\$	(140,328)	\$	906,975	\$	6,103	
Redemptions of noncontrolling													
interests		-		-		-		-		-		(360)	
Net income/(loss)		-		40,048		-		-		40,048		93	
Dividends declared (\$2.10 per share)		-		(44,632)		-		-		(44,632)		-	
Purchases of treasury stock		-		-		-		(9,574)		(9,574)		-	
Balance at September 30, 2024	\$	25	\$	43,647	\$	999,047	\$	(149,902)	\$	892,817	\$	5,836	

# Nine Months Ended September 30, 2023

	(	Common Stock	Retained Earnings	dditional Paid-in Capital	Treasury Stock		Total Equity	Redeemable oncontrolling Interests
Balance at December 31, 2022	\$	25	\$ 15,126	\$ 999,047	\$	(124,002)	\$ 890,196	\$ 10,193
Redemptions of noncontrolling								
interests		-	_	_		_	-	(3,380)
Net income/(loss)		-	21,109	-		-	21,109	320
Dividends declared (\$0.10 per share)		-	(2,188)	-		-	(2,188)	-
Purchases of treasury stock		-	-	-		(13,381)	(13,381)	-
Balance at September 30, 2023	\$	25	\$ 34,047	\$ 999,047	\$	(137,383)	\$ 895,736	\$ 7,133

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS UNAUDITED

(Dollars in thousands)

		Nine Mon Septem	
		2024	2023
Operating activities			
Net income	\$	40,141	\$ 21,429
Adjustments to reconcile net income to net cash (used in)/provided by operating activities:			
Equity in net (gains)/losses from partnerships		(8,624)	848
Depreciation and amortization		272	270
Deferred income taxes		9,037	(246)
Donated securities		1,346	1,107
Unrealized gains on securities		(31,381)	(15,703)
Realized gains on sales of securities		(4,792)	(4,108)
(Increase)/decrease in assets:			
Investments in trading securities		(54,118)	184,788
Investments in partnerships:			
Contributions to partnerships		(9,700)	(2,390)
Distributions from partnerships		22,394	9,166
Receivable from affiliates		(4,293)	2,172
Receivable from brokers		(976)	(1,877)
Investment advisory fees receivable		3,478	2,536
Income taxes receivable		(2,682)	2,644
Other assets		(9,306)	65
Increase/(decrease) in liabilities:			
Payable to brokers		3,406	(2,166)
Income taxes payable		520	43
Compensation payable		2,319	(3,021)
Accrued expenses and other liabilities		(2,885)	(742)
Total adjustments	-	(85,985)	173,386
Net cash (used in)/provided by operating activities		(45,844)	194,815
Investing activities			
Purchases of securities		(9,185)	(1,162)
Proceeds from sales of securities		5,023	2,245
Return of capital on securities		1,200	1,247
Net (used in)/provided by investing activities	\$	(2,962)	\$ 2,330

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

UNAUDITED (continued) (Dollars in thousands)

	Nine Mon Septem	
	 2024	2023
Financing activities	 _	 _
Dividends paid	\$ (2,138)	\$ (2,188)
Purchases of treasury stock	(9,574)	(13,381)
Redemptions of redeemable noncontrolling interests	(360)	(3,380)
Net cash used in financing activities	(12,072)	(18,949)
Net (decrease)/increase in cash, cash equivalents and restricted cash	(60,878)	178,196
Cash, cash equivalents and restricted cash at beginning of period	347,057	221,269
Cash, cash equivalents and restricted cash at end of period	\$ 286,179	\$ 399,465
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$ 228	\$ 134
Cash paid for taxes	\$ 4,509	\$ 849
Reconciliation of Cash, cash equivalents and restricted cash at end of period:		
Cash and cash equivalents	\$ 260,868	\$ 381,253
Cash held for real estate purchase included in receivable from brokers	_	13,059
Cash included in receivable from brokers	12,443	-
Restricted cash included in receivable from brokers	12,868	5,153
Cash, cash equivalents and restricted cash	\$ 286,179	\$ 399,465

# Supplemental disclosure of non-cash activity:

• On September 19, 2024, the Board of Directors declared a special cash dividend of \$2.00 per share, payable on November 4, 2024, to Class A and Class B shareholders of record on October 21, 2024. The aggregate payment will be \$42.5 million based on the shares outstanding as of the record date. The liability for this dividend is recorded within Dividend payable on our condensed consolidated statements of financial condition as of September 30, 2024.

# ASSOCIATED CAPITAL GROUP, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS September 30, 2024 (UNAUDITED)

# 1. Organization

Unless we have indicated otherwise, or the context otherwise requires, references in this report to "Associated Capital Group, Inc.", "Associated Capital", "AC Group", "the Company", "AC", "we", "us" and "our" or similar terms are to Associated Capital Group, Inc., its predecessors and its subsidiaries.

We are a Delaware corporation that provides alternative investment management, and we derive investment income from proprietary investments of cash and other assets in our operating business.

Gabelli & Company Investment Advisors, Inc. ("GCIA"), a wholly-owned subsidiary of AC, and its wholly-owned subsidiary, Gabelli & Partners, LLC ("Gabelli & Partners"), collectively serve as general partners or investment managers to investment funds, including limited partnerships and offshore companies (collectively, "Investment Partnerships") and separate accounts. We primarily manage assets across a range of risk and event arbitrage portfolios and in equity event-driven value strategies. The businesses earn management and incentive fees from their advisory activities. Management fees are largely based on a percentage of assets under management. Incentive fees are based on the percentage of the investment returns of certain clients' portfolios. GCIA is an investment adviser registered with the Securities and Exchange Commission under the Investment Advisers Act of 1940, as amended.

#### Basis of Presentation

The unaudited interim condensed consolidated financial statements of AC Group included herein have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by GAAP in the United States for complete financial statements. The unaudited interim condensed consolidated financial statements reflect all adjustments, which are of a normal recurring nature, necessary for a fair presentation of financial position, results of operations and cash flows of the Company for the interim periods presented and are not necessarily indicative of a full year's results. These interim condensed consolidated financial statements should be read in conjunction with our audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2023.

The interim condensed consolidated financial statements include the accounts of AC Group and its subsidiaries. All intercompany transactions and balances have been eliminated. The details on the impact of consolidating certain partnership entities on the condensed consolidated financial statements can be seen in Note 4. Investment Partnerships and Other Entities.

For the three and nine months ended September 30, 2024 and 2023, there were no items related to other comprehensive income.

# Use of Estimates

The preparation of the condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported on the condensed consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

# Recent Accounting Developments

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*. The amendments require disclosure of specific categories in the rate reconciliation and provide additional information for reconciling items that meet a quantitative threshold and further disaggregation of income taxes paid for individually significant jurisdictions. The ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. We are currently evaluating the impact of this guidance on the disclosures within our consolidated financial statements.

In November 2023, the FASB issued ASU 2023-07, Segment Reporting (Topic 280), which improves reportable segment disclosure requirements. The new standard will require enhanced disclosures about a public company's significant segment expenses and more timely and detailed segment information reporting throughout the fiscal period, including for companies with a single reportable segment. The standard is effective for annual periods beginning after December 15, 2023 and interim periods beginning after December 15, 2024, and early adoption is permitted. We are currently evaluating the impact of this guidance on the disclosures within our consolidated financial statements.

#### 2. Revenue

The Company's major revenue sources are as follows for the three and nine months ended September 30, 2024 and 2023 (in thousands):

	7	Three Mor Septen	 		Ended 30,		
		2024	2023		2024		2023
Investment advisory and incentive fees							
Asset-based advisory fees	\$	1,175	\$ 1,265	\$	3,619	\$	3,871
Performance-based advisory fees		48	1		49		2
Sub-advisory fees		1,087	832		4,038		2,916
Total investment advisory and incentive fees		2,310	 2,098		7,706		6,789
Other		105	102		315		258
Total revenues	\$	2,415	\$ 2,200	\$	8,021	\$	7,047

#### 3. Investments in Securities

Investments in securities at September 30, 2024 and December 31, 2023, consisted of the following (in thousands):

	Septembe	r 30,	2024	December	er 31, 2023		
	Cost	Fa	ir Value	 Cost	Fa	ir Value	
Debt - Trading Securities:				 			
U.S. Treasury Bills	\$ 114,578	\$	115,829	\$ 88,300	\$	89,155	
Equity Securities:							
Common stocks	229,350		244,874	198,269		191,346	
Mutual funds	651		1,450	566		1,186	
Other investments	4,164		3,345	5,166		4,051	
Total investments in equity securities	234,165		249,669	204,001		196,583	
Total investments in securities	\$ 348,743	\$	365,498	\$ 292,301	\$	285,738	

In September 2024, GAMCO Investors, Inc. declared a special cash dividend of \$2 per share on their class A common stock and class B common stock. As of September 30, 2024, Receivable from affiliates on the condensed consolidated statements of financial condition included \$4.6 million for dividends receivable based on the 2.3 million shares of GAMCO class A stock that we held on the declaration date.

Securities sold, not yet purchased at September 30, 2024 and December 31, 2023, consisted of the following (in thousands):

	<b>September 30, 2024</b>					<b>December 31, 2023</b>				
		Cost		Fair Value		Cost		ir Value		
Common stocks	\$	6,604	\$	6,838	\$	5,227	\$	5,035		
Other investments		114		538		631		883		
Total securities sold, not yet purchased	\$	6,718	\$	7,376	\$	5,858	\$	5,918		

Investments in affiliated registered investment companies at September 30, 2024 and December 31, 2023, consisted of the following (in thousands):

		Septembe	r 30,	December 31, 2023				
	Cost		Fair Value		Cost		Fa	ir Value
Closed-end funds	\$	39,924	\$	57,898	\$	39,680	\$	53,048
Mutual funds		54,898		82,457		50,136		73,703
Total investments in affiliated registered investment companies	\$	94,822	\$	140,355	\$	89,816	\$	126,751

#### 4. Investment Partnerships and Other Entities

The Company is a general partner or co-general partner of various affiliated entities whose underlying assets consist primarily of marketable securities ("Affiliated Entities"). The Company had investments in Affiliated Entities totaling \$99.1 million and \$107.4 million at September 30, 2024 and December 31, 2023, respectively. The Company also had investments in unaffiliated partnerships, offshore funds and other entities of \$39.8 million and \$35.6 million at September 30, 2024, and December 31, 2023, respectively ("Unaffiliated Entities"). We evaluate each entity to determine its appropriate accounting treatment and disclosure. Certain of the Affiliated Entities, and none of the Unaffiliated Entities, are consolidated.

Investments in partnerships that are not required to be consolidated are accounted for using the equity method and are included in investments in partnerships on the condensed consolidated statements of financial condition. The Company reflects the equity in earnings of these Affiliated Entities and Unaffiliated Entities in net gain/(loss) from investments on the condensed consolidated statements of income.

Capital may generally be redeemed from Affiliated Entities on a monthly basis upon adequate notice as determined in the sole discretion of each entity's investment manager. Capital invested in Unaffiliated Entities may generally be redeemed at various intervals ranging from monthly to annually upon notice of 30 to 95 days. Certain Unaffiliated Entities and Affiliated Entities may require a minimum investment period before capital can be voluntarily redeemed (a "Lockup Period"). No investment in any Investment Partnership has an unexpired Lockup Period. The Company has no material outstanding capital commitments to any Affiliated or Unaffiliated Entity.

#### Consolidated Entities

The following table reflects the net impact of the consolidated investment partnerships ("Consolidated Entities") on the condensed consolidated statements of financial condition (in thousands):

	<b>September 30, 2024</b>											
	I	Prior to	Co	nsolidated		_						
Assets	Cor	solidation	]	Entities	As	Reported						
Cash and cash equivalents	\$	258,195	\$	2,673	\$	260,868						
Investments in U.S. Treasury Bills		113,338		2,491		115,829						
Investments in equity securities		183,191		66,478		249,669						
Investments in affiliated registered investment companies		195,119		(54,764)		140,355						
Investments in partnerships		159,717		(20,812)		138,905						
Receivable from brokers		17,556		9,429		26,985						
Investment advisory fees receivable		1,240		(7)		1,233						
Other assets <sup>(1)</sup>		40,645		2,664		43,309						
Total assets	\$	969,001	\$	8,152	\$	977,153						
Liabilities, redeemable noncontrolling interests and equity	-											
Securities sold, not yet purchased	\$	6,903	\$	473	\$	7,376						
Payable to brokers and other liabilities <sup>(1)</sup>		26,787		1,843		28,630						
Dividends payable		42,494		_		42,494						
Redeemable noncontrolling interests		-		5,836		5,836						
Total equity		892,817		-		892,817						
Total liabilities, redeemable noncontrolling interests and equity	\$	969,001	\$	8,152	\$	977,153						

	December 31, 2023										
	1	Prior to	Co	onsolidated							
Assets		solidation		Entities	As	Reported					
Cash and cash equivalents	\$	299,508	\$	17,979	\$	317,487					
Investments in U.S. Treasury Bills		79,714		9,441		89,155					
Investments in equity securities		149,154		47,429		196,583					
Investments in affiliated registered investment companies		181,641		(54,890)		126,751					
Investments in partnerships		163,226		(20,252)		142,974					
Receivable from brokers <sup>(1)</sup>		25,026		5,242		30,268					
Investment advisory fees receivable		4,714		(3)		4,711					
Other assets <sup>(1)</sup>		33,444		2,424		35,868					
Total assets	\$	936,427	\$	7,370	\$	943,797					
Liabilities, redeemable noncontrolling interests and equity			-								
Securities sold, not yet purchased	\$	5,639	\$	279	\$	5,918					
Payable to brokers and other liabilities(1)		23,813		988		24,801					
Redeemable noncontrolling interests		-		6,103		6,103					
Total equity		906,975		-		906,975					
Total liabilities, redeemable noncontrolling interests and equity	\$	936,427	\$	7,370	\$	943,797					

<sup>(1)</sup> Represents the summation of multiple assets and liabilities from the condensed consolidated statements of financial condition.

The following table reflects the net impact of the Consolidated Entities on the condensed consolidated statements of income (in thousands):

	Three Months Ended September 30, 2024											
	P	Prior to										
	Con	solidation	Eı	ntities	As l	Reported						
Total revenues	\$	2,527	\$	(112)	\$	2,415						
Operating loss		(6,545)		(371)		(6,916)						
Total other income, net		36,353		886		37,239						
Income before noncontrolling interests		23,242		148		23,390						
Income attributable to noncontrolling interests		-		148		148						
Net income/(loss)	\$	23,242	\$	-	\$	23,242						
			-									

		er 30,	2023			
	P	Prior to				
	Con	solidation		Entities	As	Reported
Total revenues	\$	2,310	\$	(110)	\$	2,200
Operating loss		(3,156)		(365)		(3,521)
Total other income, net		3,044		750		3,794
Income/(loss) before noncontrolling interests		(16)		123		107
Income attributable to noncontrolling interests		-		123		123
Net income/(loss)	\$	(16)	\$	-	\$	(16)

	Nine Months Ended September 30, 2024									
	Prior to Consolidation			onsolidated						
				<b>Entities</b>	As	Reported				
Total revenues	\$	8,349	\$	(328)	\$	8,021				
Operating loss		(14,423)		(1,137)		(15,560)				
Total other income, net		66,050		1,066		67,116				
Income before noncontrolling interests		40,048		93		40,141				
Income attributable to noncontrolling interests		-		93		93				
Net income/(loss)	\$	40,048	\$		\$	40,048				

Nine Months Ended September 30, 2023 Prior to Consolidated Consolidation **Entities** As Reported Total revenues 7,378 (331)7,047 Operating loss (10.998)(1,127)(12,125)Total other income/(loss), net 38,670 (1,530)37,140 Income before noncontrolling interests 21,109 320 21,429 Income attributable to noncontrolling interests 320 320 Net income/(loss) 21,109 21,109

#### Variable Interest Entity

We have one investment partnership that is consolidated as a VIE as of September 30, 2024 and December 31, 2023 because AC is the primary beneficiary of the entity. With respect to the consolidated VIE, its assets may only be used to satisfy its obligations. The investors and creditors of the consolidated VIE have no recourse to the Company's general assets. In addition, the Company neither benefits from such VIE's assets nor bears the related risk beyond its beneficial interest in the VIE.

The following table presents the balances related to the VIE that is consolidated and included on the condensed consolidated statements of financial condition as well as the Company's net interest in that VIE (in thousands):

	Sept	December 31, 2023			
Cash and cash equivalents	\$	285	\$	302	
Investments in equity securities		10,458		9,695	
Receivable from brokers		22		166	
Accrued expenses and other liabilities		(35)		(46)	
Redeemable noncontrolling interests		(472)		(451)	
AC Group's net interest in consolidated VIE	\$	10,258	\$	9,666	

# Voting Interest Entity

We have one investment partnership that is consolidated as a VOE as of September 30, 2024 and December 31, 2023 because AC has a controlling interest in the entity. This resulted in the consolidation of \$73.0 million of assets, \$2.5 million of liabilities, and \$5.4 million of redeemable noncontrolling interests at September 30, 2024 and \$72.4 million of assets, \$1.4 million of liabilities, and \$5.6 million of redeemable noncontrolling interests at December 31, 2023. AC's net interest in the consolidated VOE at September 30, 2024 and December 31, 2023 was \$65.1 million and \$65.4 million, respectively.

#### Equity Method Investments

The Company's equity method investments include investments in domestic partnerships and offshore funds. The Company evaluates each of its equity method investments to determine if any are significant as defined in the regulations applicable to smaller reporting companies promulgated by the SEC. As of and for the three and nine months ended September 30, 2024, no individual equity method investment held by the Company met the significance criteria. As such, the Company is not required to present summarized income statement information for any of its equity method investments.

#### 5. Fair Value

Accounting Standards Codification Topic 820, Fair Value Measurement (ASC 820) specifies a hierarchy of valuation classifications based on whether the inputs to the valuation techniques used in each valuation classification are observable or unobservable. These classifications are summarized in the three broad levels listed below:

- Level 1 Unadjusted quoted prices for identical instruments in active markets.
- Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable.
- Level 3 Valuations derived from valuation techniques in which significant inputs or significant value drivers are unobservable.

Inputs used to measure fair value might fall in different levels of the fair value hierarchy, in which case the Company defaults to the lowest level input that is significant to the fair value measurement in its entirety. These levels are not necessarily an indication of the risk or liquidity associated with the investments.

The following tables present assets and liabilities measured at fair value on a recurring basis, unless otherwise noted, as of the dates specified (in thousands):

	<b>September 30, 2024</b>										
Assets		Level 1	L	evel 2	I	Level 3		Total			
Cash equivalents	\$	259,247	\$	_	\$	_	\$	259,247			
Investments in securities (including GAMCO stock):											
Trading - U.S. Treasury Bills		115,829		-		-		115,829			
Common stocks		242,017		822		2,035		244,874			
Mutual funds		1,450		-		-		1,450			
Other		2,571		648		126		3,345			
Total investments in securities		361,867		1,470		2,161		365,498			
Investments in affiliated registered investment companies:											
Closed-end funds - equity securities		48,042		-		-		48,042			
Preferred securities issued by Closed-end funds (a)		-		-		9,856		9,856			
Mutual funds		82,457		-		-		82,457			
Total investments in affiliated registered investment companies		130,499		_		9,856		140,355			
Total investments held at fair value		492,366		1,470		12,017		505,853			
Total assets at fair value	\$	751,613	\$	1,470	\$	12,017	\$	765,100			
Liabilities	:		-				_				
Common stocks	\$	6,838	\$	_	\$	-	\$	6,838			
Other		35		503		-		538			
Securities sold, not yet purchased		6,873		503		_		7,376			
Total liabilities at fair value	\$	6,873	\$	503	\$	_	\$	7,376			

<sup>(</sup>a) These securities represent privately issued, puttable and callable preferred securities issued by affiliated closed-end funds.

Assets		Level 1	Level 2		Level 3			Total			
Cash equivalents	\$	315,017	\$	_	\$	_	\$	315,017			
Investments in securities (including GAMCO stock):								_			
Trading - U.S. Treasury Bills		89,155		-		-		89,155			
Common stocks		187,963		1,348		2,035		191,346			
Mutual funds		1,186		-		-		1,186			
Other		3,347		485		219		4,051			
Total investments in securities		281,651		1,833		2,254		285,738			
Investments in affiliated registered investment companies:											
Closed-end funds - equity securities		44,692		-		-		44,692			
Preferred securities issued by Closed-end funds (a)		-		-		8,356		8,356			
Mutual funds		73,703		-		-		73,703			
Total investments in affiliated registered investment companies		118,395		_		8,356		126,751			
Total investments held at fair value		400,046		1,833		10,610		412,489			
Total assets at fair value	\$	715,063	\$	1,833	\$	10,610	\$	727,506			
Liabilities							===				
Common stocks	\$	5,035	\$	-	\$	-	\$	5,035			
Other		579		304		-		883			
Securities sold, not yet purchased		5,614		304		_		5,918			
Total liabilities at fair value	\$	5,614	\$	304	\$	_	\$	5,918			

**December 31, 2023** 

The following table presents additional information about assets measured at fair value on a recurring basis and for which the Company has utilized Level 3 inputs to determine fair value:

		Three Mor Septen				Ended 30,				
Assets:	2024			2023		2023		2024		2023
Beginning balance	\$	12,017	\$	14,491	\$	10,610	\$	13,774		
Total gains/(losses)		-		(1)		100		(34)		
Purchases		-		-		3,900		1,000		
Sales/return of capital		-		(880)		(2,593)		(1,130)		
Ending balance	\$	12,017	\$	13,610	\$	12,017	\$	13,610		
Changes in net unrealized gain/(loss) included in Net gain/(loss) from investments related to level 3 assets still held as of the reporting date	\$		\$	(1)	\$	100	\$	(34)		

Total realized and unrealized gains and losses for Level 3 assets are reported in net gain/(loss) from investments in the condensed consolidated statements of income.

During the three and nine months ended September 30, 2024 and 2023, there were no transfers into or out of Level 3.

The Company uses a discounted cash flow analysis when determining the fair value of privately issued preferred securities of affiliated closed-end funds that are categorized as Level 3. Projected cash flows in the discounted cash flow analysis represent the relevant security's dividend rate plus the assumption of full principal repayment at the preferred security's earliest available redemption date.

The significant unobservable input used in the fair value measurement of each of the Company's investments in privately issued preferred securities of closed-end funds is the discount rate. The discount rate was determined using the interest rates of U.S. Treasury Bills that are held over a similar period as the preferred security. The discount rates used in the valuation of these investments as of September 30, 2024 ranged from 3.57% to 4.63% with a weighted average of 4.37% calculated based on the relative fair value. Significant changes in the discount rate could result in a significantly higher or lower fair value measurement of these Level 3 investments.

The Company uses the market approach as the valuation technique to value its investment in common stocks classified as Level 3, specifically considering recent transactions.

<sup>(</sup>a) These securities represent privately issued, puttable and callable preferred securities issued by affiliated closed-end funds.

#### 6. Income Taxes

The effective tax rate ("ETR") for the nine months ended September 30, 2024 and September 30, 2023 was 22.1% and 14.3%, respectively. The ETR in the year to date periods of 2024 and 2023 differ from the U.S. corporate tax rate of 21% primarily due to (a) deferred tax benefits from a foreign investment, (b) state and local taxes (net of federal benefit) and (c) the deductibility of officers' compensation. The increase in the ETR for the nine months ended September 30, 2024 was primarily due to deferred tax benefits from a foreign investment which reduced the prior year's rate.

#### 7. Earnings per Share

Basic earnings per share is computed by dividing net income/(loss) attributable to our shareholders by the weighted average number of shares outstanding during the period. Diluted earnings per share is computed by dividing net income/(loss) attributable to our shareholders by the weighted average number of shares, plus any potentially dilutive securities (if any), outstanding during the period.

The computations of basic and diluted EPS are as follows (in thousands, except per share amounts):

	Three Months Ended September 30,					Nine Months Ended September 30,				
	2024			2023		2024	2023			
Net income/(loss) attributable to Associated Capital's shareholders	\$	23,242	\$	(16)	\$	40,048	\$	21,109		
Weighted average number of shares outstanding - basic and diluted		21,275		21,672		21,389		21,836		
Basic and Diluted EPS	\$	1.09	\$	0.00	\$	1.87	\$	0.97		

### 8. Equity

Voting Rights

The holders of Class A Common stock ("Class A Stock") and Class B Common stock ("Class B Stock") have identical rights except that holders of Class A Stock are entitled to one vote per share, while holders of Class B Stock are entitled to ten votes per share on all matters to be voted on by shareholders in general. Holders of each share class, however, are not eligible to vote on matters relating exclusively to the other share class.

Stock Award and Incentive Plan

The Company's Board of Directors periodically grants shares of Phantom Restricted Stock awards ("Phantom RSAs"). Under the terms of the grants, the Phantom RSAs vest 30% and 70% after three and five years, respectively. The Phantom RSAs will be settled by a cash payment, net of applicable withholding tax, on the vesting dates. In addition, an amount equivalent to the cumulative dividends declared on shares of the Company's Class A Stock during the vesting period will be paid to participants on vesting.

The Phantom RSAs are treated as a liability because cash settlement is required and compensation will be recognized over the vesting period. In determining the compensation expense to be recognized each period, the Company will re-measure the fair value of the liability at each reporting date taking into account the remaining vesting period attributable to each award and the current market value of the Company's Class A Stock. In making these determinations, the Company will consider the impact of Phantom RSAs that have been forfeited prior to vesting (e.g., due to an employee termination). The Company has elected to consider forfeitures as they occur.

Based on the closing price of the Company's Class A Stock on September 30, 2024 and December 31, 2023, the total liability recorded by the Company in compensation payable in our condensed consolidated statements of financial condition as of September 30, 2024 and December 31, 2023, with respect to the Phantom RSAs was \$4.0 million and \$3.5 million, respectively.

The following table summarizes our stock-based compensation as well as unrecognized compensation for the three and nine month periods ended September 30, 2024 and 2023, respectively. Stock-based compensation expense is included in compensation expense in the condensed consolidated statements of income (dollars in thousands, unless otherwise noted):

	Three Months Ended September 30,			Nine Months Ended September 30,				
	2	024		2023		2024		2023
Stock-based compensation expense	\$	734	\$	752	\$	1,491	\$	957
Remaining expense to be recognized, if all vesting conditions are met <sup>(1)</sup>						6,751		5,607
Weighted average remaining contractual term (in years)						2.1		2.1

(1) Does not include an estimate for projected future dividends.

The following table summarizes Phantom RSA ("PRSA") activity:

	Weighted Average				
	PRSAs	Grant Date Fair V	/alue		
Balance at December 31, 2023	233,695	\$	37.38		
Granted	-		-		
Forfeited	-		-		
Vested	-		-		
Balance at March 31, 2024	233,695	\$	37.38		
Granted	97,200		34.28		
Forfeited	-		-		
Vested	(27,300)	,	35.82		
Balance at June 30, 2024	303,595	\$	36.53		
Granted					
Forfeited	(2,000)	,	36.95		
Vested	-		-		
Balance at September 30, 2024	301,595	\$	36.53		

#### Stock Repurchase Program

In December 2015, the Board of Directors established a stock repurchase program ("Stock Repurchase Program") authorizing the Company to repurchase up to 500,000 shares of Class A Stock. On February 7, 2017, the Board of Directors reset the available number of shares to be purchased under the stock repurchase program to 500,000 shares. On August 3, 2017 and May 8, 2018, the Board of Directors authorized the repurchase of an additional 1 million and 500,000 shares, respectively. On February 6, 2024, the Board of Directors authorized the repurchase of an additional 350,000 shares. On August 7, 2024, the Board of Directors authorized the repurchase of an additional 200,000 shares. Our stock repurchase program is not subject to an expiration date.

The following table presents the Company's repurchase activity with respect to its Class A Stock and remaining authorization:

For the three months ended September 30, 2024:	Number of shares purchased	Average price per share
Remaining repurchase authorization June 30, 2024	323,841	
Share repurchases under stock repurchase program (1)	(107,218)	\$ 31.80
Remaining repurchase authorization September 30, 2024 (2)	416,623	
For the nine months ended September 30, 2024:		
Remaining repurchase authorization December 31, 2023	156,664	
Share repurchases under stock repurchase program (1)	(290,041)	\$ 33.01
Remaining repurchase authorization September 30, 2024 (2)	416,623	

For the three months ended September 30, 2023:	Number of shares A purchased	Average price per share
Remaining repurchase authorization June 30, 2023	345,175	_
Share repurchases under stock repurchase program (1)	(103,169) \$	36.98
Remaining repurchase authorization September 30, 2023	242,006	
For the nine months ended September 30, 2023:		
Remaining repurchase authorization December 31, 2022	609,352	
Share repurchases under stock repurchase program (1)	(367,346) \$	36.43
Remaining repurchase authorization September 30, 2023	242,006	

(1) Repurchases totaled \$3.4 million and \$3.8 million for the three-months ended September 30, 2024 and 2023, respectively. Repurchases totaled \$9.6 and \$13.4 million for the nine months ended September 30, 2024 and 2023, respectively.

(2) On February 6, 2024, the Board of Directors authorized the repurchase of an additional 350,000 shares. On August 7, 2024, the Board of Directors authorized the repurchase of an additional 200,000 shares.

#### Dividends

During the three and nine months ended September 30, 2024, the Company declared dividends of \$2.00 per share and \$2.10 per share, respectively, to Class A and Class B shareholders totaling \$42.5 million and \$44.6 million, respectively. The Company declared no dividends during the three month period ended September 30, 2023. For the nine months ended September 30, 2023, the Company declared dividends of \$0.10 per share to Class A and Class B shareholders totaling \$2.2 million.

#### 9. Goodwill

At September 30, 2024 and December 31, 2023, goodwill on the condensed consolidated statements of financial condition includes \$3.4 million of goodwill related to GCIA. The Company assesses the recoverability of goodwill at least annually, or more often should events warrant, using a qualitative assessment of whether it is more likely than not that an impairment has occurred to determine if a quantitative analysis is required. There were no indicators of impairment for the three and nine months ended September 30, 2024 or 2023, and as such there was no impairment analysis performed or charge recorded.

### 10. Guarantees, Contingencies and Commitments

From time to time, the Company may be named in legal actions and proceedings. These actions may seek substantial or indeterminate compensatory as well as punitive damages or injunctive relief. We are also subject to governmental or regulatory examinations or investigations. The examinations or investigations could result in adverse judgments, settlements, fines, injunctions, restitutions or other relief. For any such matters, the condensed consolidated financial statements include the necessary provisions for losses, if any, that the Company believes are probable and estimable. Furthermore, the Company evaluates whether losses exist which may be reasonably possible and will, if material, make the necessary disclosures. Management is not aware of any probable or reasonably possible losses.

The Company has also entered into arrangements with various other third parties, many of which provide for indemnification of the third parties against losses, costs, claims and liabilities arising from the performance of obligations under the agreements. The Company has had no claims or payments pursuant to these or prior agreements and believes the likelihood of a claim being made is remote, and, therefore, no accrual has been made on the condensed consolidated financial statements.

#### 11. Subsequent Events

From October 1, 2024 to November 13, 2024, the Company repurchased 14,625 shares at an average price of \$36.17 per share.

On November 8, 2024, the Board of Directors declared a dividend of \$0.10 per share, which is payable on December 19, 2024 to Class A and Class B shareholders of record on December 5, 2024.

# ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS ("MD&A") OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Introduction

MD&A is provided as a supplement to, and should be read in conjunction with, the Company's unaudited interim consolidated financial statements and accompanying notes thereto included in this Quarterly Report on Form 10-Q, as well as the Company's audited annual financial statements included in our Form 10-K filed with the SEC on March 21, 2024 to help provide an understanding of our financial condition, changes in financial condition and results of operations. Unless the context otherwise requires, all references to "we," "us," "our," "AC Group" or the "Company" refer collectively to Associated Capital Group, Inc., a holding company, and its subsidiaries through which our operations are actually conducted.

#### Overview

We are a Delaware corporation, incorporated in 2015, that provides alternative investment management services and operates a direct investment business that over time invests in businesses that fit our criteria. Additionally, we derive income from proprietary investments.

#### Alternative Investment Management

We conduct our investment management activities through our wholly-owned subsidiary Gabelli & Company Investment Advisers, Inc. ("GCIA") and its wholly-owned subsidiary, Gabelli & Partners, LLC ("Gabelli & Partners"). GCIA is an investment adviser registered with the Securities and Exchange Commission ("SEC") under the Investment Advisers Act of 1940, as amended (the "Advisers Act"). GCIA and Gabelli & Partners together serve as general partners or investment managers to investment funds, including limited partnerships and offshore companies (collectively, "Investment Partnerships") and separate accounts. We primarily manage assets across a range of risk and event arbitrage portfolios and in equity event-driven value strategies. The business earns management and incentive fees from its advisory activities. Management fees are largely based on a percentage of assets under management ("AUM"). Incentive fees are based on a percentage of the investment returns of certain client portfolios.

We manage assets on a discretionary basis and invest in a variety of U.S. and foreign securities mainly in the developed global markets. We primarily employ absolute return strategies with the objective of generating positive returns. We serve a wide variety of investors globally including private wealth management clients, corporations, corporate pension and profit-sharing plans, foundations and endowments.

In merger arbitrage, the goal is to earn absolute positive returns. We introduced our first limited partnership, Gabelli Arbitrage (renamed Gabelli Associates Fund), in February 1985. Our typical investment process begins at the time of deal announcement, buying shares of the target at a discount to the stated deal terms, earning the spread until the deal closes, and reinvesting the proceeds in new deals in a similar manner. By owning a diversified portfolio of transactions, we mitigate the adverse impact of single deal-specific risks.

As the business and investor base expanded, we launched an offshore version in 1989. Building on our strengths in global event-driven value investing, several investment vehicles have been added to balance investors' geographic, strategic and sector-specific needs. Today, we manage investments in multiple categories, including merger arbitrage, long/short value and other strategies.

# Proprietary Capital

Proprietary capital is earmarked for our direct investment business that invests in new and existing businesses, using a variety of techniques and structures. We launched our direct private equity and merchant banking activities in August 2017. The direct investment business is developing along several core pillars:

- Gabelli Private Equity Partners, LLC ("GPEP"), formed in August 2017 with \$150 million of authorized capital as a "fundless" sponsor.
- Gabelli Principal Strategies Group, LLC ("GPS") was created in December 2015 to pursue strategic operating initiatives broadly.

Our direct investing efforts are organized to invest in various ways, including growth capital, leveraged buyouts and restructurings, with an emphasis on small and mid-sized companies. Our investment sourcing is across a variety of channels including direct owners, private equity funds, classic agents, and corporate carve outs (which are positioned for accelerated growth, as businesses seek to enhance shareholder value through financial engineering). The Company's direct investing vehicles allow us to acquire companies and create long-term value with no pre-determined exit timetable.

We have a proprietary portfolio of cash and investments which we expect to use to invest primarily in funds that we will manage, provide seed capital for new products, expand our geographic presence, develop new markets and pursue strategic acquisitions and alliances.

#### **Financial Highlights**

The following is a summary of the Company's financial performance for the quarters ended September 30, 2024 and 2023:

(\$000s except per share data or as noted)

	Timu Quarter			
	2024		2023	
AUM - end of period (in millions)	\$	,340 \$	1,588	
AUM - average (in millions)	\$	,349 \$	1,580	
Net income/(loss) per share-diluted	\$	1.09 \$	0.00	
Book value per share at September 30	\$	12.02 \$	41.43	

Third Quarter

#### Condensed Consolidated Statements of Income

Investment advisory and incentive fees, which are based on the amount and composition of AUM in our funds and accounts, represent our largest source of revenues. Growth in revenues depends on good investment performance, which influences the value of existing AUM as well as contributes to higher investment and lower redemption rates and attracts additional investors while maintaining current fee levels. Growth in AUM is also dependent on being able to access various distribution channels, which is usually based on several factors, including performance and service. In light of the ongoing dynamics created by the conflicts in the Middle East and the Ukraine and their impact on the global economy and markets, we could experience higher volatility in the short-term returns of our funds.

Incentive fees generally consist of an incentive allocation on the absolute gain in a portfolio generally equating to 20% of the economic profit, as defined in the agreements governing the investment vehicle or account. We recognize such revenue only when the measurement period has been completed, generally in December or at the time of an investor redemption.

Compensation includes variable and fixed compensation and related expenses paid to officers, portfolio managers, sales, trading, research and all other professional staff. Variable compensation is paid to sales personnel and portfolio management and may represent up to 55% of revenues.

Management fee expense is incentive-based compensation equal to 10% of adjusted aggregate pre-tax profits paid to the Executive Chair or his designees for his services pursuant to an employment agreement.

Other operating expenses include general and administrative operating costs.

Other income and expense includes net gains and losses from investments (which include both realized and unrealized gains and losses from securities and equity in earnings of investments in partnerships), interest and dividend income, and interest expense. Net gains and losses from investments are derived from our proprietary investment portfolio consisting of various public and private investments and from consolidated investment funds.

Net income attributable to noncontrolling interests represents the share of net income attributable to third-party limited partners of certain partnerships and offshore funds we consolidate. Please refer to Notes 1 and 4 in our condensed consolidated financial statements included elsewhere in this report.

#### Condensed Consolidated Statements of Financial Condition

We ended the third quarter of 2024 with approximately \$898.3 million in cash and investments, net of securities sold, not yet purchased of \$7.4 million. This includes \$260.9 million of cash and cash equivalents; \$115.8 million of U.S. Treasury obligations; \$242.3 million of securities, net of securities sold, not yet purchased, including shares of GAMCO Investors, Inc. ("GAMCO") with a market value of \$56.4 million; and \$279.3 million invested in affiliated and third-party funds and partnerships, including investments in affiliated closed end funds which have a value of \$55.0 million and more limited liquidity. Our financial resources provide flexibility to pursue strategic objectives that may include acquisitions, lift-outs, seeding new investment strategies, and co-investing, as well as shareholder compensation in the form of share repurchases and dividends.

Total shareholders' equity was \$892.8 million or \$42.02 per share as of September 30, 2024, compared to \$907.0 million or \$42.11 per share as of December 31, 2023. Shareholders' equity per share is calculated by dividing the total equity by the number of common shares outstanding. The decrease in equity from the end of 2023 was largely attributable to the special \$2 per share dividend declared in September 2024.

#### RESULTS OF OPERATIONS

	Three Months Ended September 30,					Nine Months Ended September 30,			
		2024		2023		2024		2023	
Revenues									
Investment advisory and incentive fees	\$	2,310	\$	2,098	\$	7,706	\$	6,789	
Other revenues		105		102		315		258	
Total revenues		2,415		2,200		8,021		7,047	
Expenses									
Compensation		4,215		4,078		11,977		11,437	
Management fee		3,312		(12)		5,736		3,075	
Other operating expenses		1,804		1,655		5,868		4,660	
Total expenses		9,331		5,721		23,581		19,172	
Operating loss		(6,916)		(3,521)		(15,560)		(12,125)	
Other income									
Net gain/(loss) from investments		26,173		(2,173)		42,808		21,635	
Interest and dividend income		11,142		6,336		24,985		17,497	
Interest expense		(76)		(134)		(228)		(388)	
Shareholder-designated contribution		-		(235)		(449)	_	(1,604)	
Total other income, net		37,239		3,794		67,116		37,140	
Income before income taxes		30,323		273		51,556		25,015	
Income tax expense		6,933		166		11,415		3,586	
Income before noncontrolling interests		23,390		107		40,141		21,429	
Income attributable to noncontrolling interests		148		123		93	_	320	
Net income/(loss) attributable to Associated Capital Group, Inc.'s	Φ.	22.242	Ф	(1.6)	Ф	10.010	ф	21 100	
shareholders	\$	23,242	<u>\$</u>	(16)	\$	40,048	\$	21,109	
Net income per share attributable to Associated Capital Group, Inc.'s shareholders:									
Basic	\$	1.09	\$	0.00	\$	1.87	\$	0.97	
Diluted	\$	1.09	\$	0.00	\$	1.87	\$	0.97	
Weighted average shares outstanding (thousands):									
Basic		21,275		21,672		21,389		21,836	
Diluted		21,275		21,672		21,389		21,836	

#### Three Months Ended September 30, 2024 Compared to Three Months Ended September 30, 2023

#### Revenues

Total revenues in the third quarter were \$2.4 million compared to \$2.2 million in the third quarter of 2023. Revenues generated by the GAMCO International SICAV – GAMCO Merger Arbitrage (the "SICAV") were \$1.1 million versus \$0.8 million in the prior year period. All other revenues were \$1.3 million compared to \$1.4 million in the year ago quarter.

Starting in December 2023, the Company recognized 100% of the merger arbitrage SICAV revenues received by Gabelli Funds, LLC. In turn, AC pays the marketing expenses of the SICAV previously paid by Gabelli Funds, and remits an administrative fee to Gabelli Funds for administrative services provided. This change better aligns the financial arrangements with the services rendered by each party. The net effect of this change had no material impact on our operating results.

Incentive fees are not recognized until the uncertainty surrounding the amount of variable consideration ends and the fee is crystalized, typically on an annual basis on December 31. Unrecognized incentive fees at September 30, 2024 approximated \$2.9 million. There were no material unrecognized incentive fees as of September 30, 2023.

#### Expenses

Compensation, which includes variable compensation, salaries, bonuses and benefits, was \$4.2 million and \$4.1 million for the three month periods ended September 30, 2024 and 2023, respectively, primarily driven by higher performance-based compensation accruals on certain proprietary accounts as a result of performance. This increase was offset partially by lower variable based compensation expense in 2024 driven by lower average AUM.

Management fee expense represents incentive-based and entirely variable compensation in the amount of 10% of income before management fee and income taxes and excluding the impact of consolidating entities and is payable to Mario J. Gabelli, Executive Chair, or his designee pursuant to his employment agreement. Management fee expense of \$3.3 million was recorded for the three-month period ended September 30, 2024. There was no management fee expense for the three-month period ended September 30, 2023.

Other operating expenses were \$1.8 million during the three months ended September 30, 2024 compared to \$1.7 million in the prior year's quarter driven primarily by marketing expenses on the realigned SICAV.

#### Other

Net gain/(loss) from investments is primarily related to the performance of our securities portfolio and investments in partnerships. Net gain from investments income was \$26.2 million for the third quarter of 2024 compared to a loss of \$2.2 million in the third quarter of 2023. The primary drivers of this quarter's results included gains from our merger arbitrage partnerships and mutual fund holdings.

Interest and dividend income increased to \$11.1 million in the 2024 quarter from \$6.3 million in the 2023 quarter primarily driven by a \$2 per share special dividend declared on our holdings of GAMCO Investors, Inc.

There were no Shareholder-designated contributions in the 2024 quarter compared to \$0.2 million in the 2023 quarter, driven by timing of contributions.

#### Income taxes

The effective tax rate applied to our pre-tax income for the quarter ended September 30, 2024 was 22.9% compared to 60.8% in the 2023 quarter. The difference in effective tax rate period over period is primarily driven by deferred tax expense from a foreign investment which increased the prior year quarter's effective tax rate.

### Nine Months Ended September 30, 2024 Compared to Nine Months Ended September 30, 2023

#### Revenues

Total revenues for the nine months ended September 30, 2024 were \$8.0 million compared to \$7.0 million in the nine months ended September 30, 2023. Revenues generated by the GAMCO International SICAV – GAMCO Merger Arbitrage (the "SICAV") were \$4.0 million versus \$2.9 million in the prior year period. All other revenues were \$4.0 million compared to \$4.1 million in the year-ago quarter driven by lower average AUM in 2024.

Starting in December 2023, the Company recognized 100% of the merger arbitrage SICAV revenues received by Gabelli Funds, LLC. In turn, AC pays the marketing expenses of the SICAV previously paid by Gabelli Funds, and remits an administrative fee to Gabelli Funds for administrative services provided. This change better aligns the financial arrangements with the services rendered by each party. The net effect of this change had no material impact on our operating results.

### Expenses

Compensation, which includes variable compensation, salaries, bonuses and benefits, was \$12.0 million and \$11.4 million for the nine month periods ended September 30, 2024 and 2023, respectively, primarily driven by higher stock-based compensation expense in 2024, offset partially by lower variable based compensation expense.

Management fee expense represents incentive-based and entirely variable compensation in the amount of 10% of income before management fee and income taxes and excluding the impact of consolidating entities and is payable to Mario J. Gabelli, Executive Chair, or his designee pursuant to his employment agreement. Management fee expense was \$5.7 million and \$3.1 million for the nine month periods ended September 30, 2024 and 2023, respectively.

Other operating expenses were \$5.9 million during the nine months ended September 30, 2024 compared to \$4.7 million in the prior year period driven primarily by marketing expenses on the realigned SICAV.

Other

Net gain/(loss) from investments is primarily related to the performance of our securities portfolio and investments in partnerships. Investment gains were \$42.8 million in the 2024 period compared to \$21.6 million in the 2023 period.

Interest and dividend income increased to \$25.0 million in the 2024 period from \$17.5 million in the 2023 period primarily driven by a \$2 per share special dividend declared on our holdings of GAMCO Investors, Inc. in September 2024 as well as increased interest income as a result of higher sustained interest rates in the 2024 period.

Shareholder-designated contributions for the nine months ended September 30, 2024 decreased to \$0.4 million compared to \$1.6 million in the prior year period, driven by timing of contributions.

#### Income taxes

The effective tax rate for the nine months ended September 30, 2024 and 2023 was 22.1% and 14.3%, respectively. The difference in effective tax rate period over period is primarily driven by deferred tax benefits from a foreign investment which reduced the prior year's effective tax rate

### ASSETS UNDER MANAGEMENT

Our revenues are highly correlated to the level of assets under management and fees associated with our various investment products, rather than our own corporate assets. Assets under management, which are directly influenced by the level and changes of the overall equity markets, can also fluctuate through acquisitions, the creation of new products, and the addition of new accounts or the loss of existing accounts. Since various equity products have different fees, changes in our business mix may also affect revenues. At times, the performance of our equity products may differ markedly from popular market indices, and this can also impact our revenues.

Assets under management were \$1.3 billion as of September 30, 2024 compared to \$1.6 billion at December 31, 2023. The decrease from year-end was primarily attributable to investor outflows.

# **Assets Under Management (in millions)**

						% Chan	ge From
	•		December 31, September 30, 2023 2023		,	December 31, 2023	September 30, 2023
Merger Arbitrage(a)	\$ 1,095	\$	1,312	\$	1,322	(16.5)	(17.2)
Long/Short Value(b)	208		244		233	(14.8)	(10.7)
Other	37		35		33	5.7	12.1
Total AUM	\$ 1,340	\$	1,591	\$	1,588	(15.8)	(15.6)

<sup>(</sup>a) Includes \$431, \$621, and \$613 of sub-advisory AUM related to GAMCO International SICAV - GAMCO Merger Arbitrage, \$68, \$69, and \$67 of sub-advisory AUM related to Gabelli Merger Plus+ Trust Plc at September 30, 2024, December 31, 2023 and September 30, 2023, respectively.

### Fund flows for the three months ended September 30, 2024 (in millions):

				Market						
	•	June 30,	-	preciation/	1	Foreign		t Inflows/	Sep	otember 30,
		2024	(De	preciation)	Cı	ırrency <sup>(1)</sup>	(0	Outflows)		2024
Merger Arbitrage	\$	1,127	\$	49	\$	11	\$	(92)	\$	1,095
Long/Short Value		199		9		-		-		208
Other		36		2		-		(1)		37
Total AUM	\$	1,362	\$	60	\$	11	\$	(93)	\$	1,340

(1) Reflects the impact of currency fluctuations of non-US dollar denominated classes of investment funds.

The majority of our AUM have calendar year-end measurement periods, and our incentive fees are primarily recognized in the fourth quarter. Assets under management decreased on a net basis by \$22 million for the quarter ended September 30, 2024 due to net investor outflows of \$93 million, offset partially by market appreciation of \$60 million and the impact of currency fluctuations in non-US dollar denominated classes of investment funds of \$11 million.

<sup>(</sup>b) Includes \$201, \$237 and \$226 where Associated Capital receives only performance fees, less expenses of \$25, \$25, and \$24, respectively.

#### **Liquidity and Capital Resources**

Our principal assets consist of cash and cash equivalents; treasury securities; marketable securities, primarily equities, including 2.3 million shares of GAMCO; and interests in affiliated and third-party funds and partnerships. Although Investment Partnerships may be subject to restrictions as to the timing of distributions, the underlying investments of such Investment Partnerships are generally liquid, and the valuations of these products reflect that underlying liquidity.

Nine Months Ended

Summary cash flow data is as follows (in thousands):

	Nine Months Ended September 30,			
		2024		2023
Cash flows provided by (used in):				
Operating activities	\$	(45,844)	\$	194,815
Investing activities		(2,962)		2,330
Financing activities		(12,072)		(18,949)
Net (decrease)/increase in cash, cash equivalents and restricted cash		(60,878)	'	178,196
Cash, cash equivalents and restricted cash at beginning of period		347,057		221,269
Cash, cash equivalents and restricted cash at end of period	\$	286,179	\$	399,465

We require relatively low levels of capital expenditures and have a highly variable cost structure where costs increase and decrease based on the level of revenues we receive. Our revenues, in turn, are highly correlated to the level of AUM and to investment performance. We anticipate that our available liquid assets should be sufficient to meet our cash requirements as we build out our operating business. At September 30, 2024, we had cash and cash equivalents of \$260.9 million, Investments in U.S. Treasury Bills of \$115.8 million and \$242.3 million of investments net of securities sold, not yet purchased of \$7.4 million. Included in cash and cash equivalents as of September 30, 2024 is \$2.7 million which is held by consolidated investment funds and may not be readily available for the Company to access.

Net cash used in operating activities was \$45.8 million for the nine months ended September 30, 2024. Operating cash flows in 2024 are driven by an increase in trading securities of \$54.1 million, primarily driven by the investment of cash and cash equivalents into treasuries with maturities in excess of 90 days. In addition, also contributing to the cash used in operating activities was \$34.1 million of adjustments for noncash items, primarily gains on investment securities and partnership investments, and \$10.4 million of net receivables/payables. These uses of operating cash were partially offset by our net income of \$40.1 million and net distributions from partnerships of \$12.7 million. Net cash used in investing activities was \$3.0 million primarily due to purchases of securities of \$9.2 million, partially offset by proceeds from sales of securities of \$5.0 million and return of capital on securities of \$1.2 million. Net cash used in financing activities was \$12.1 million resulting primarily from stock buyback payments of \$9.6 million, dividends paid of \$2.1 million and redemptions of redeemable noncontrolling interests of \$0.4 million.

Net cash provided by operating activities was \$194.8 million for the nine months ended September 30, 2023 due to \$191.6 million of net decreases of securities and net distributions from investment partnerships and our net income of \$21.4 million, partially offset by \$17.8 million of adjustments for noncash items, primarily gains on investments securities and partnership investments and deferred taxes and \$0.4 million of net receivables/payables. Net cash provided by investing activities was \$2.3 million primarily due to return of capital on securities of \$1.2 million and proceeds from sales of securities of \$2.2 million, partially offset by purchases of securities of \$1.2 million. Net cash used in financing activities was \$18.9 million resulting primarily from stock buyback payments of \$13.4 million, redemptions of redeemable noncontrolling interests of \$3.4 million and dividends paid of \$2.2 million.

#### **Critical Accounting Policies and Estimates**

The preparation of the condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ significantly from those estimates. See Note 1 and the Company's Critical Accounting Policies in Management's Discussion and Analysis ("MD&A") of Financial Condition and Results of Operations in AC's 2023 Annual Report on Form 10-K filed with the SEC on March 21, 2024 for details on Critical Accounting Policies.

### ITEM 3: Quantitative and Qualitative Disclosures About Market Risk

Smaller reporting companies are not required to provide the information required by this item.

#### ITEM 4. Controls and Procedures

#### **Disclosure Controls and Procedures**

As of the end of the period covered by this report, an evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of and for the period covered by this report.

#### **Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting as defined by Rule 13a-15(f) that occurred during our most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

### **Forward-Looking Information**

Our disclosure and analysis in this report contain some forward-looking statements. Forward-looking statements give our current expectations or forecasts of future events. You can identify these statements because they do not relate strictly to historical or current facts. They use words such as "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," and other words and terms of similar meaning. They also appear in any discussion of future operating or financial performance. In particular, these include statements relating to future actions, future performance of our products, expenses, the outcome of any legal proceedings, and financial results. Although we believe that we are basing our expectations and beliefs on reasonable assumptions within the bounds of what we currently know about our business and operations, there can be no assurance that our actual results will not differ materially from what we expect or believe. Some of the factors that could cause our actual results to differ from our expectations or beliefs include, without limitation:

- the adverse effect from a decline in the securities markets
- a decline in the performance of our products
- a general downturn in the economy
- changes in government policy or regulation
- changes in our ability to attract or retain key employees
- unforeseen costs and other effects related to legal proceedings or investigations of governmental and self-regulatory organizations

We also direct your attention to any more specific discussions of risk contained in our Form 10 and other public filings. We are providing these statements as permitted by the Private Litigation Reform Act of 1995. We do not undertake to update publicly any forward-looking statements if we subsequently learn that we are unlikely to achieve our expectations or if we receive any additional information relating to the subject matters of our forward-looking statements.

#### **PART II: Other Information**

# **ITEM 1: Legal Proceedings**

Currently, we are not subject to any legal proceedings that individually or in the aggregate involved a claim for damages in excess of 10% of our consolidated assets. From time to time, we may be named in legal actions and proceedings. These actions may seek substantial or indeterminate compensatory as well as punitive damages or injunctive relief. We are also subject to governmental or regulatory examinations or investigations. Examinations or investigations can result in adverse judgments, settlements, fines, injunctions, restitutions or other relief. For any such matters, the condensed consolidated financial statements include the necessary provisions for losses that we believe are probable and estimable. Furthermore, we evaluate whether there exist losses which may be reasonably possible and, if material, make the necessary disclosures. However, management believes such matters, both those that are probable and those that are reasonably possible, are not material to the Company's condensed consolidated financial condition, operations, or cash flows at September 30, 2024. See also Note 10, *Guarantees, Contingencies and Commitments*, to the condensed consolidated financial statements in Part I, Item 1 of this Form 10-Q.

#### ITEM 1A: Risk Factors.

Smaller reporting companies are not required to provide the information required by this item.

#### ITEM 2: Unregistered Sales of Equity Securities And Use Of Proceeds

The following table provides information for our repurchase of our Class A Stock during the quarter ended September 30, 2024:

				Total Number of	Maximum Number
				Shares Repurchased	of Shares That May
		Ave	erage Price Paid	as Part of Publicly	Yet Be Purchased
	Total Number of	Per Share, net of		Announced Plans or	Under the Plans or
Period	Shares Repurchased	Commissions		Programs	Programs
07/01/24 - 07/31/24	83,738	\$	31.39	83,738	240,103
08/01/24 - 08/31/24	13,996		33.27	13,996	426,107(1)
09/01/24 - 09/30/24	9,484		33.24	9,484	416,623
Totals	107,218	\$	31.80	107,218	

<sup>(1)</sup> On August 7, 2024, the Board of Directors authorized the repurchase of an additional 200,000 shares.

#### ITEM 6: (a) Exhibits

#### **Exhibit**

# **Number Description of Exhibit**

2.1 Separation and Distribution Agreement, dated November 30, 2015, between GAMCO Investors, Inc., a Delaware corporation ("GAMCO"), and Associated Capital Group, Inc., a Delaware corporation (the "Company"). (Incorporated by reference to Exhibit 2.1 to the Company's Form 8-K dated November 30, 2015 filed with the Securities and Exchange Commission on December 4, 2015).

- Amended and Restated Certificate of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to the Company's Form 8-K dated November 19, 2015 filed with the Securities and Exchange Commission on November 25, 2015).
- 3.2 Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to the Company's Report on Form 8-K dated November 19, 2015 filed with the Securities and Exchange Commission on November 25, 2015).
- 4.1 Form of Common Stock Certificate. (Incorporated by reference to Exhibit 4.1 to Amendment No. 4 to the Company's Registration Statement on Form 10 filed with the Securities and Exchange Commission on October 21, 2015).
- 4.2 Description of The Registrant's Securities Registered Pursuant to Section 12 of the Securities Exchange Act of 1934.
  (Incorporated by reference to Exhibit 4.2 of the Company's Report on Form 10-K filed with the Commission on March 16, 2020).
- Service Mark and Name License Agreement, dated November 30, 2015, by and between the Company and GAMCO. (Incorporated by reference to Exhibit 10.1 to the Company's Form 8-K dated November 30, 2015 filed with the Commission on December 4, 2015).
- Transitional Administrative and Management Services Agreement, dated November 30, 2015, by and between the Company and GAMCO. (Incorporated by reference to Exhibit 10.2 to the Company's Form 8-K dated November 30, 2015 filed with the Commission on December 4, 2015).
- Employment Agreement between the Company and Mario J. Gabelli dated November 30, 2015 (Incorporated by reference to Exhibit 10.3 to the Company's Form 8-K dated November 30, 2015 filed with the Commission on December 4, 2015).
- Promissory Note in aggregate principal amount of \$250,000,000, dated November 30, 2015, issued by GAMCO in favor of the Company (Incorporated by reference to Exhibit 10.4 to the Company's Form 8-K dated November 30, 2015 filed with the Commission on December 4, 2015).
- Tax Indemnity and Sharing Agreement, dated November 30, 2015, by and between the Company and GAMCO. (Incorporated by reference to Exhibit 10.5 to the Company's Form 8-K dated November 30, 2015 filed with the Commission on December 4, 2015).
- 2015 Stock Award Incentive Plan (Incorporated by reference to Exhibit 10.11 to Amendment No. 4 to the Company's Registration Statement on Form 10 filed with the Securities and Exchange Commission on October 21, 2015).
- Form of Indemnification Agreement by and between the Company and the Indemnitee defined therein (Incorporated by reference to Exhibit 10.7 to Amendment No. 4 to the Company's Registration Statement on Form 10 filed with the Securities and Exchange Commission on October 21, 2015).
- Agreement and Plan of Merger, dated as of October 31, 2019, by and among Morgan Group Holding Co., G.R. acquisition, LLC, G.research, LLC, Institutional Services Holdings, LLC and Associated Capital Group, Inc. (Incorporated by reference to Exhibit 2.1 to the Current Report on Form 8-K of Morgan Group Holding Co. filed with the Securities and Exchange Commission on November 6, 2019).
- **31.1** Certification of CEO pursuant to Rule 13a-14(a).

31.2	Certification of CFO pursuant to Rule 13a-14(a).
32.1	Certification of CEO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
97.1	Associated Capital Group, Inc. Clawback Policy (Incorporated by reference to Exhibit 97.1 to the Company's Form 10-K dated December 31, 2023 filed with the Commission on March 21, 2024).
101.INS	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document)
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# ASSOCIATED CAPITAL GROUP, INC.

(Registrant)

By: /s/ Ian J. McAdams

Name: Ian J. McAdams
Title: Chief Financial Officer

Date: November 13, 2024

#### Certifications

### I, Douglas R. Jamieson, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Associated Capital Group, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of income and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of the end of the period covered by this report; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ Douglas R. Jamieson Name: Douglas R. Jamieson Title: Chief Executive Officer

Date: November 13, 2024

#### Certifications

# I, Ian J. McAdams, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Associated Capital Group, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of income and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of the end of the period covered by this report; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ Ian J. McAdams
Name: Ian J. McAdams
Title: Chief Financial Officer

Date: November 13, 2024

# Certification of CEO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of Associated Capital Group, Inc. (the "Company") for the quarter ended September 30, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Douglas R. Jamieson, as Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of income of the Company.

By: /s/ Douglas R. Jamieson Name: Douglas R. Jamieson Title: Chief Executive Officer

Date: November 13, 2024

This certification accompanies the Report pursuant to § 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of §18 of the Securities Exchange Act of 1934, as amended.

# Certification of CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of Associated Capital Group, Inc. (the "Company") for the quarter ended September 30, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Ian J. McAdams, as Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of income of the Company.

By: /s/ Ian J. McAdams
Name: Ian J. McAdams
Title: Chief Financial Officer

Date: November 13, 2024

This certification accompanies the Report pursuant to § 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of §18 of the Securities Exchange Act of 1934, as amended.